

Navy Declassification/Release Instructions on File

CHANGE OF COMMAND CEREMONY

DESRON 20

BY

VADM STANSFIELD TURNER

GOOD MORNING LADIES AND GENTLEMEN. IT'S A REAL PLEASURE TO BREAK AWAY FROM THE WAR COLLEGE FOR ONE MORNING TO GET BACK ABOARD SHIP. ALTHOUGH I DESPISE MEN WHO VIEW THE WORLD THROUGH PAROCHIAL BLINDERS, I HAVE SERVED ON DESTROYERS AND COMMANDED A DLG SO I FEEL A SENSE OF HOMECOMING AT BEING HERE.

FURTHERMORE, I HAVE KNOWN COMMODORE BRADLEY SINCE OUR HIGH SCHOOL DAYS BACK IN ILLINOIS, WHEN I DOUBT THAT EITHER OF US KNEW WHAT SALT WATER WAS. SO IT'S A REAL HONOR TO BE HERE AS HE PASSES ON THE REIGNS OF COMMAND TO CAPTAIN DALLA MURA AND TAKES HIS PROVEN EXPERTISE TO HIS NEW ASSIGNMENT IN THE MEDITERRANEAN. HIS RECORD AS COMDESRON 20 SPEAKS FOR ITSELF: IN GUNFIRE AND SAR MISSIONS IN THE GLUF OF TONKIN, WHERE HIS FLAG SHIP WAS TAKEN UNDER FIRE: THROUGH OPERATIONS IN THE MID EAST: IN THE SQUADRON'S CRUISE AROUND THE WORLD: IN HIS CREATIVE INITATIVES IN TACTICAL OPERATIONS: AND IN HIS CLOSE ATTENTION TO PERSONNEL AND MATERIAL READINESS IN PREPARING FOR YOUR UPCOMING DEPLOYMENT. FOR HIS OUTSTANDING LEADERSHIP IN

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THE BOSS IS AND HOW YOU CAN WORK FOR HIM, THE REASON IS THIS:
DESRON 20 NEEDS THE VERY BEST FROM EACH OF YOU AS INDIVIDUALS
IF OUR NAVY IS TO CONTINUE TO BE THE BEST IN THE WORLD.
UNTIL A FEW YEARS AGO OUR NAVY HELD A CLEAR SUPERIORITY AT SEA,
BOTH IN NUMBERS OF SHIPS AND AIRCRAFT AND IN THEIR QUALITY.

DON'T ANY ONE OF YOU BE SHY IN PUTTING FORWARD YOUR IDEAS. YOU MEN ARE PROFESSIONALS, VOLUNTEERS WHO KNOW YOUR EQUIPMENT AND WHAT IT CAN DO. IF YOU THINK OF A BETTER WAY THAT IT CAN BE USED, OR OF A MORE EFFICIENT WAY FOR MAKING IT OPERATE, ESPECIALLY IN CONJUNCTION WITH THE OTHER SHIPS OF YOUR SQUADRON, DON'T BE AFRAID TO BE HEARD.

YOU MUST ALWAYS THINK OF THE OTHER SHIPS OF YOUR SQUADRON, WHAT THEY CAN DO FOR YOU AND WHAT YOU CAN DO FOR THEM. IN MY OPINION, THIS IS THE ONLY WAY OUR NAVY AND ITS DESTROYERS CAN DO THEIR JOB. THIS SAME CONCEPT INCLUDES OUR SUBMARINES, OUR AIRCRAFT AND THEIR CARRIERS, BUT ~~FOR YOU~~ IT MUST START HERE IN THE SQUADRON.

PLEASE DO NOT SHRUG OFF MY INVITATION TO CONTRIBUTE IDEAS, BECAUSE YOU FEEL THAT THAT IS SOMETHING FOR THE COMMODORE OR THE CAPTIAN OR FOR SOMEONE ELSE TO DO. THE GREATEST SINGLE STRENGTH OF OUR NAVY TODAY, THE ONE THAT GIVES ME CONFIDENCE THAT WE ARE NUMBER ONE, IS THE EXPERIENCE, THE YANKEE INGENUITY AND THE COURAGE OF THE MEN IN SQUADRONS LIKE THIS, FROM BOOT

TO COMMODORE. WE HAVE AN EDGE ON ANY NAVY IN THE WORLD IN THE QUALITY AND EXPERIENCE LEVEL OF THE MEN WHO MAN OUR SHIPS. WHETHER YOU ARE A JACK OF THE DUST, A GIG COXSWAIN, OR A MISSILE TECHNICIAN YOUR IMAGINATION IN HOW TO DO THINGS BETTER AND YOUR PROFESSIONAL COMPETENCE IN ALL YOUR DUTIES ARE OUR GREATEST STRENGTHS. THEY MAY BE THE CRITICAL MARGIN OF DIFFERENCE TODAY. SO EACH OF YOU MUST CONSTANTLY ASK YOURSELF : AM I MORE PROFESSIONAL THAN MY COUNTERPART IN ANYBODY ELSE'S NAVY? AM I AS INFORMED ON MY DUTIES, ESPECIALLY ON MY BATTLE STATION DUTIES, AS I CAN POSSIBLY BE? AND AM I CONSTANTLY LOOKING FOR EVERY WAY TO DO THINGS BETTER AS AN INDIVIDUAL, AS A MEMBER OF MY SHIP, AND AS A PART OF DESRON 20? IF YOUR ANSWERS ARE ALL YES, WE WILL STAY ON TOP, NO MATTER HOW HARD THE AVIS BOYS TRY,

CAPTAIN DALLA MURA, THIS IS MY CHALLENGE TO YOU AND TO ALL OF YOUR MEN, TO GO BEYOND THE DETAILS OF DAY-TO-DAY DEMANDS AND BEYOND THE INDIVIDUAL SHIP TO KEEP OUR DESTROYER TEAM THE

MOST COMBAT READY TEAM IN ANY MAN'S NAVY. I CANNOT REALLY
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NEWPORT DUTY TO NEWPORT DUTY, BUT I AM SURE THAT YOU BOTH
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COMMODORE BRADLEY, YOU AND NANCY WILL LONG BE REMEMBERED
IN THIS SQUADRON FOR EVERYTHING YOU HAVE ACCOMPLISHED HERE,
I WISH YOU BOTH ALL MY VERY BEST AS YOU LOOK FOR SUBMARINES
IN THE MEDITERRANEAN. IF YOUR SUCCESSES THERE ARE AS GREAT
AS THOSE IN DESRON 20, I PITY THE SUBMARINES.

MY VERY WARMEST REGARDS TO THE FOUR OF YOU AND MY SINCERE
THANKS FOR THIS OPPORTUNITY TO BE HERE.

Speech
File

DRAFT 8-16

One of my predecessors at the Naval War College, Admiral W.S. Sims, once wrote:

"There must be developed in the men that handle destroyers, that mixture of skill and daring which can only be attained if the boats are habitually used under circumstances that imply the risk of accident."

The vessels that compose Destroyer Squadron 20 represent the only class of ship which is indispensable to every fleet operation -- the advance guard for the strong, the protection of the weak, the lance to thrust, and the shield to parry. Destroyers are not now and never have been the queens of the Fleet; aircraft carriers and submarines claim that glory. Instead destroyers have been described as "the workhorse of the fleet." Those of us who have served aboard them know that their lineage of achievement continues to prove them thoroughbreds. Furthermore, a special breed of jockey rides the ships.

Allow me to share with you my thoughts on the distinctive qualities which match the destroyerman to his ship.

The first trait was mentioned by Admiral Sims -- willingness to risk. Be bold. Destroyers are not fought by timid men. Lord Nelson, in urging vigorous action said, "I am of the opinion the boldest are the safest." Upon approaching an enemy convoy he declared, "You may depend they shall either be taken or destroyed at the risk of my squadron... which is built to be risked."

The primary mission of DESRON 20 is defense of the Fleet .. you too were built to be risked. The success of that risk depends on boldness .. not the courage of the Commodore but of every hand on every ship. First reason, the risk.

As I mentioned, no ship enjoys as many missions as the destroyer -- thus our second trait -- Flexibility. Learn every facet of your job -- only then will you be able to adapt and contribute when your mission changes. A destroyerman, like his ship, must be a jack of all trades and a master of a few.

Submarines hunt alone, aircraft carriers carry out their mission independently of accompanying ships -- but destroyers are a team. Six

destroyers working as a team are worth a dozen "doing their own thing."

Before ships work together each crew must be synchronized. Each man must appreciate his place. In the Navy we depend on each other, gaining strength and courage from the team. All too frequently we think of cooperation only in terms of mutual support in combat. Team work should be far more pervasive -- Supply officers should enjoy thorough rapport. Chief Engineers should swap experts and cooks trade recipes. Obviously only combat can completely discover the tensile strength of the crew. The men of DESRON 20 must understand their individual part and the team's collective purpose in a scrap, and prepare for it above all else. Unfortunately, only the dead have seen the end of war. ~~Therefore~~ Team work is our third characteristic.

The final virtue of a destroyerman comes as a composite of all the others. It is the outward evidence of the individual's self-respect, trust in his seniors and confidence in his juniors. Esprit de Corps. Take pride in the men in your division, your ship, your squadron and your Navy. Our Navy is second to none, for one reason, our sailors are second to none. I include each of you. Challenge yourself to become the best in your field - set the standards for your peers. Regardless of what position you hold in or out of the Navy, true satisfaction can only be obtained in knowing that you did your best.

Vice Admiral Turner made the following remarks to the sailors of Destroyer Squadron Twenty at the Change of Command of COMMANDER DESTROYER SQUADRON TWENTY on 17 August when Captain Richard A. Dalla Mura releived Captain Claiborne S. Bradley.

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to Commodore. We have an edge on any Navy in the world in quality and experience level of the men who man our ships. Whether you are a jack of the dust, a gig coxswain, or a missile technician, your imagination in how to do things better and your professional competence in all your duties are our greatest strengths. They may be the critical margin of difference today. So each of you must constantly ask yourself: Am I more professional than my counterpart in anybody else's Navy? Am I as informed on my duties, especially on my battle station duties, as I can possibly be? And am I constantly looking for every way to do things better as an individual, as a member of my ship, and as a part of DESRON 20? If your answers are all yes, we will stay on top, no matter how hard the Avis boys try.

This is my challenge to all of you; to go beyond the details of day-to-day demands and beyond the capabilities of individual ships to keep our destroyer team the most combat ready team in any man's Navy.

ONLY I MUST ADMIT THAT
I DISLIKE NAVAL OFFICERS WHO VIEW THE WORLD THROUGH
PAROCHIAL BLINDERS, SEEING ONLY DESTROYERS, OR SUBMARINES OR
AIRCRAFT OR WHATEVER, BUT ^{STILL MIGHTY} IT IS GOOD TO BE BACK ON THE DECK
OF A DESTROYER AND IN THE COMPANY OF DESTROYERMEN. ^{THE MORNING} IT IS ALSO
A PLEASURE TO BE HERE BECAUSE I HAVE KNOWN COMMODORE BRADLEY
SINCE OUR HIGH SCHOOL DAYS BACK IN ILLINOIS, WHEN I DOUBT
THAT EITHER OF US KNEW WHAT SALT WATER WAS. ~~IT~~ IT IS A REAL
HONOR TO BE HERE AS HE PASSES ON THE REIGNS OF THIS COMMAND
TO CAPTAIN DALLA MURA AND TAKES HIS PROVEN EXPERTISE TO HIS
NEW ASSIGNMENT IN THE MEDITERRANEAN, HIS RECORD AS COMMANDER
DESTROYER SQUADRON 20 SPEAKS FOR ITSELF: IN GUNFIRE AND
SAR MISSIONS IN THE GULF OF TONKIN, WHERE HIS FLAGSHIP WAS
TAKEN UNDER FIRE: IN OPERATIONS IN THE MIDDLE EAST DURING THE
SQUADRON'S CRUISE AROUND THE WORLD: IN HIS CREATIVE INITIATIVES
IN TACTICAL OPERATIONS: AND IN HIS CLOSE ATTENTION TO PERSONNEL
AND MATERIAL READINESS IN PREPARING FOR YOUR UPCOMING
DEPLOYMENT. FOR HIS OUTSTANDING LEADERSHIP IN ALL SUCH DUTIES

I DISLIKE NAVAL OFFICERS WHO VIEW THE WORLD THROUGH PAROCHIAL BLINDERS, SEEING ONLY DESTROYERS, OR SUBMARINES OR AIRCRAFT OR WHATEVER, BUT IT IS GOOD TO BE BACK ON THE DECK OF A DESTROYER AND IN THE COMPANY OF DESTROYERMEN. IT IS ALSO A PLEASURE TO BE HERE BECAUSE I HAVE KNOWN COMMODORE BRADLEY SINCE OUR HIGH SCHOOL DAYS BACK IN ILLINOIS, WHEN I DOUBT THAT EITHER OF US KNEW WHAT SALT WATER WAS, SO IT'S A REAL HONOR TO BE HERE AS HE PASSES ON THE REIGNS OF THIS COMMAND TO CAPTAIN DALLA MURA AND TAKES HIS PROVEN EXPERTISE TO HIS NEW ASSIGNMENT IN THE MEDITERRANEAN, HIS RECORD AS COMMANDER DESTROYER SQUADRON 20 SPEAKS FOR ITSELF: IN GUNFIRE AND SAR MISSIONS IN THE GULF OF TONKIN, WHERE HIS FLAGSHIP WAS TAKEN UNDER FIRE: IN OPERATIONS IN THE MIDDLE EAST DURING THE SQUADRON'S CRUISE AROUND THE WORLD: IN HIS CREATIVE INITIATIVES IN TACTICAL OPERATIONS, AND IN HIS CLOSE ATTENTION TO PERSONNEL AND MATERIAL READINESS IN PREPARING FOR YOUR UPCOMING DEPLOYMENT, FOR HIS OUTSTANDING LEADERSHIP IN ALL SUCH DUTIES

TIM BRADLEY HAS EARNED A SINCERE "WELL DONE" FROM ALL OF US.
CAPTAIN DALLA MURA, YOU ARE TAKING COMMAND OF WHAT
APPEARS TO BE ONE OF THE NAVY'S FINEST AND MOST MODERN
DESTROYER SQUADRONS. I DO ENVY YOU. I WOULD LIKE WITH
BOTH OF YOUR PERMISSIONS, TO ADDRESS MY BRIEF REMARKS THIS
MORNING PRIMARILY TO THE OFFICERS AND MEN OF YOUR SQUADRON.
THE TRADITION OF OUR CHANGE-OF-COMMAND CEREMONY STEMS FROM
A DESIRE TO MAKE SURE THAT ALL HANDS KNOW WHO IS IN CHARGE
FROM THE MISSILE TECHNICIANS ON DEWEY TO THE SONARMEN ON GARCIA
FROM THE MASTER AT ARMS ON DAVIS TO THE MESS COOKS ON HEWES
FROM THE MEN IN TRIPPE'S CIC TO THOSE IN THE FIRE ROOM OF
BOWEN AND AFTER-STEERING ON FURER YOU ALL HAVE TO KNOW WHO
THE BOSS IS AND HOW YOU CAN WORK FOR HIM. THE REASON ~~IS~~ THIS IS
DESRON 20 NEEDS THE VERY BEST FROM EACH OF YOU AS INDIVIDUALS
IF OUR NAVY IS TO CONTINUE TO BE THE BEST IN THE WORLD.
UNTIL A FEW YEARS AGO OUR NAVY HELD A CLEAR SUPERIORITY AT SEA
BOTH IN NUMBERS OF SHIPS AND AIRCRAFT AND IN THEIR QUALITY.

IMPORTANT
IS THAT

TIM BRADLEY HAS EARNED A SINCERE "WELL DONE" FROM ALL OF US.

CAPTAIN DALLA MURA, YOU ARE TAKING COMMAND OF WHAT APPEARS TO BE ONE OF THE NAVY'S FINEST AND MOST MODERN DESTROYER SQUADRONS. I DO ENVY YOU. I WOULD LIKE WITH BOTH OF YOUR PERMISSIONS TO ADDRESS MY BRIEF REMARKS THIS MORNING PRIMARILY TO THE OFFICERS AND MEN OF YOUR SQUADRON. THE TRADITION OF OUR CHANGE-OF-COMMAND CEREMONY STEMS FROM A DESIRE TO MAKE SURE THAT ALL HANDS KNOW WHO IS IN CHARGE - FROM THE MISSILE TECHNICIANS ON DEWEY TO THE SONARMEN ON GARCIA - FROM THE MASTER AT ARMS ON DAVIS TO THE MESS COOKS ON HEWES - FROM THE MEN IN TRIPPE'S CIC TO THOSE IN THE FIRE ROOM OF BOWEN AND AFTER-STEERING ON FURER - YOU ALL HAVE TO KNOW WHO THE BOSS IS AND HOW YOU CAN WORK FOR HIM. THE REASON IS THIS: DESRON 20 NEEDS THE VERY BEST FROM EACH OF YOU AS INDIVIDUALS IF OUR NAVY IS TO CONTINUE TO BE THE BEST IN THE WORLD. UNTIL A FEW YEARS AGO OUR NAVY HELD A CLEAR SUPERIORITY AT SEA, BOTH IN NUMBERS OF SHIPS AND AIRCRAFT AND IN THEIR QUALITY.

AS YOU ALL KNOW WE HAVE NO SUCH MONOPOLY NOW. I DO NOT
AGREE WITH ANYONE WHO SAYS THAT WE HAVE FALLEN INTO SECOND
PLACE, THAT WE HAVE BECOME THE AVIS AMONGST THE NAVIES OF
THE WORLD, IN MY OPINION OUR SHIPS AND AIRCRAFT ARE BETTER
SUITED FOR OUR NAVY'S MISSIONS THAN ANY OTHERS IN THE WORLD.
TOO MANY CRITICS MAKE SHALLOW AND SPECIOUS COMPARISONS,
STACKING UP OUR OLDEST DESTROYERS, FOR INSTANCE, AGAINST THE
NEWEST SOVIET MISSILE FRIGATES. MOREOVER, OUR STRENGTH LIES
IN COMBINING THE WEAPONS AND SENSORS OF A NUMBER OF SHIPS
SUCH AS THOSE IN THIS SQUADRON. YOUR SHIPS MUST COMPLEMENT
EACH OTHER AND WORK AS A TEAM. THE LONG RANGE MISSILES OF
DEWEY WITH THE LONG RANGE SONAR AND BASIC POINT DEFENSE OF
TRIPPE AND HEWES, ^{WITH SHORT RANGE MISSILES} THE ASW POWER OF GARCIA AND ^{FURER,} ~~BOWEN~~ WITH THE
GUN FIREPOWER AND VERSATILITY OF DAVIS THE CHALLENGE BEFORE
YOU TODAY IS TO FIND NEW WAYS TO USE YOUR SHIPS, BOTH IN-
DIVIDUALLY AND AS A SQUADRON. IF WE ARE TO BE CONFIDENT
OF REMAINING THE HERTZ OF THE WORLD'S NAVAL POWERS, ^{YOU}
MUST EACH COME UP WITH

NEW IDEAS

AS YOU ALL KNOW WE HAVE NO SUCH MONOPOLY NOW. I DO NOT
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TRIPPE AND HEWES, THE ASW POWER OF GARCIA AND BOWEN WITH THE
GUN FIREPOWER AND VERSATILITY OF DAVIS. THE CHALLENGE BEFORE
YOU TODAY IS TO FIND NEW WAYS TO USE YOUR SHIPS, BOTH IN-
DIVIDUALLY AND AS A SQUADRON. IF WE ARE TO BE CONFIDENT
OF REMAINING THE HERTZ OF THE WORLD'S NAVAL POWERS.

DON'T ANY ONE OF YOU BE SHY ^{GOOD} / IN PUTTING FORWARD YOUR IDEAS. /
YOU MEN ARE PROFESSIONALS / VOLUNTEERS WHO KNOW YOUR EQUIPMENT /
AND WHAT IT CAN DO. / IF YOU THINK OF A BETTER WAY THAT IT
CAN BE USED / OR OF A MORE EFFICIENT WAY FOR MAKING IT OPERATE, /
ESPECIALLY IN CONJUNCTION WITH THE OTHER SHIPS ^{OF} YOUR
SQUADRON / DON'T BE AFRAID TO BE HEARD. /

YOU MUST ALWAYS THINK OF ^{THESE} OTHER SHIPS OF ^{THE} YOUR SQUADRON, /
WHAT THEY CAN DO FOR YOU / AND WHAT YOU CAN DO FOR THEM. / IN
MY OPINION, THIS IS THE ONLY / WAY OUR NAVY AND ITS DESTROYERS
CAN DO THEIR JOB. / THIS SAME CONCEPT INCLUDES OUR SUBMARINES, /
OUR AIRCRAFT AND THEIR CARRIERS, / BUT ^{FOR YOU} IT MUST START
HERE IN THE SQUADRON. /

PLEASE DO NOT SHRUG OFF MY INVITATION TO CONTRIBUTE IDEAS, ^{YOUR} /
BECAUSE YOU FEEL THAT THAT IS SOMETHING FOR THE COMMODORE / OR
THE CAPTIAN OR FOR SOMEONE ELSE TO DO. / THE GREATEST SINGLE
STRENGTH OF OUR NAVY TODAY, / THE ONE THAT GIVES ME CONFIDENCE
THAT WE ARE NUMBER ONE, / IS THE EXPERIENCE, THE YANKEE INGENUITY /
AND THE COURAGE ^{OF} THE MEN IN SQUADRONS LIKE THIS, / FROM BOOT

DON'T ANY ONE OF YOU BE SHY IN PUTTING FORWARD YOUR IDEAS. YOU MEN ARE PROFESSIONALS, VOLUNTEERS WHO KNOW YOUR EQUIPMENT AND WHAT IT CAN DO. IF YOU THINK OF A BETTER WAY THAT IT CAN BE USED, OR OF A MORE EFFICIENT WAY FOR MAKING IT OPERATE, ESPECIALLY IN CONJUNCTION WITH THE OTHER SHIPS OF YOUR SQUADRON, DON'T BE AFRAID TO BE HEARD.

YOU MUST ALWAYS THINK OF THE OTHER SHIPS OF YOUR SQUADRON, WHAT THEY CAN DO FOR YOU AND WHAT YOU CAN DO FOR THEM. IN MY OPINION, THIS IS THE ONLY WAY OUR NAVY AND ITS DESTROYERS CAN DO THEIR JOB. THIS SAME CONCEPT INCLUDES OUR SUBMARINES, OUR AIRCRAFT AND THEIR CARRIERS, BUT IT MUST START HERE IN THE SQUADRON.

PLEASE DO NOT SHRUG OFF MY INVITATION TO CONTRIBUTE IDEAS, BECAUSE YOU FEEL THAT THAT IS SOMETHING FOR THE COMMODORE OR THE CAPTAIN OR FOR SOMEONE ELSE TO DO. THE GREATEST SINGLE STRENGTH OF OUR NAVY TODAY, THE ONE THAT GIVES ME CONFIDENCE THAT WE ARE NUMBER ONE, IS THE EXPERIENCE, THE YANKEE INGENUITY AND THE COURAGE OF THE MEN IN SQUADRONS LIKE THIS FROM BOOT

TO COMMODORE. / WE HAVE AN EDGE ON ANY NAVY IN THE WORLD / IN
THE QUALITY AND EXPERIENCE LEVEL / OF THE MEN WHO MAN OUR
SHIPS. / WHETHER YOU ARE A JACK OF THE DUST, / A GIG COXSWAIN,
OR A MISSILE TECHNICIAN / YOUR IMAGINATION IN HOW TO DO THINGS
BETTER / AND YOUR PROFESSIONAL COMPETENCE IN ALL YOUR DUTIES /
ARE OUR GREATEST STRENGTHS. / THEY MAY BE THE CRITICAL
MARGIN OF DIFFERENCE TODAY. / SO EACH OF YOU MUST CONSTANTLY
ASK YOURSELF : / AM I MORE PROFESSIONAL THAN MY COUNTERPART /
IN ANYBODY ELSE'S NAVY? / AM I AS INFORMED ON MY DUTIES, /
ESPECIALLY ON MY BATTLE STATION DUTIES, / AS I CAN POSSIBLY BE? /
AND AM I CONSTANTLY LOOKING FOR EVERY WAY / TO DO THINGS BETTER
AS AN INDIVIDUAL, / AS A MEMBER OF MY SHIP, / AND AS A PART OF
DESRON 20? / IF YOUR ANSWERS ARE ALL YES, / WE WILL STAY ON TOP,
NO MATTER HOW HARD THE AVIS BOYS TRY.

CAPTAIN DALLA MURA, THIS IS MY CHALLENGE TO YOU / AND TO
ALL OF YOUR MEN, / TO GO BEYOND THE DETAILS OF DAY-TO-DAY DEMANDS /
AND BEYOND THE ^{CAPABILITIES OF} INDIVIDUAL SHIPS / TO KEEP OUR DESTROYER TEAM THE

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ALL OF YOUR MEN, TO GO BEYOND THE DETAILS OF DAY-TO-DAY DEMANDS
AND BEYOND THE INDIVIDUAL SHIP TO KEEP OUR DESTROYER TEAM THE

MOST COMBAT READY TEAM IN ANY MAN'S NAVY. / I CANNOT REALLY
WELCOME YOU AND YOUR WIFE EMILY / SINCE YOU ARE COMING FROM
NEWPORT DUTY TO NEWPORT DUTY / BUT I AM SURE THAT YOU BOTH
WILL FIND THIS A MOST CHALLENGING AND EXCITING TOUR. /

COMMODORE BRADLEY, YOU AND NANCY WILL LONG BE REMEMBERED
IN THIS SQUADRON / FOR EVERYTHING YOU HAVE ACCOMPLISHED HERE. /
I WISH YOU BOTH ALL MY VERY BEST / AS YOU LOOK FOR SUBMARINES
IN THE MEDITERRANEAN. / IF YOUR SUCCESSES THERE ARE AS GREAT
AS THOSE IN DESRON 20. / I PITY THE SUBMARINES. /

MY VERY WARMEST REGARDS TO THE FOUR OF YOU AND MY SINCERE
THANKS FOR THIS OPPORTUNITY TO BE HERE.

MOST COMBAT READY TEAM IN ANY MAN'S NAVY. / I CANNOT REALLY
WELCOME YOU AND YOUR WIFE EMILY / SINCE YOU ARE COMING FROM
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MY VERY WARMEST REGARDS TO THE FOUR OF YOU AND MY SINCERE
THANKS FOR THIS OPPORTUNITY TO BE HERE.

FOR OFFICIAL USE

ATTACK WEAPON(S)	FORCE DEFENDED									SCENARIOS
	CARRIER TASK FORCE	WITH AMPHIBS	WITH SSNS	SURFACE TASK GROUP	WITH AMPHIBS	WITH SSNS	WITH SCS	SSNS	UNREP/ CONVOYS	
MISSILES *										IA STRATEGIC NUCLEAR
BALLISTIC	IA IB									IAI PERCEIVED DETERRENCE
AIR		IC ID					ID II III			IB FULL NATO
SURFACE		IC ID	IC ID	ID II III			ID II III			IC NATO PROBE
SUBS		IC ID	IC ID							ID SUPPORT ALLY
WITH OUTSIDE GUIDANCE			IC ID							IDI PERCEIVED DETERRENCE
BOMBS *										II 3RD COUNTRY- USSR WEAPONRY
TORPEDOES *										IIA ¹ PERCEIVED DETERRENCE
GUNS										III 3RD COUNTRY
LASERS	IB IC ID									IIIA PERCEIVED DETERRENCE
								IB	IB	

* NUCLEAR OR NON-NUCLEAR WEAPONS
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FOR OFFICIAL USE

ATTACK WEAPON(S)	FORCE DEFENDED	CARRIER TASK FORCE	WITH AMPHIBS	WITH SSNS	SURFACE TASK GROUP	WITH AMPHIBS	WITH SSNS	WITH SCs	SSNS	UNREP/ CONVOYS
MISSILES *										
BALLISTIC	X									
AIR		X					X			
SURFACE		X		X			X			
SUBS		X	X				X			
WITH OUTSIDE GUIDANCE			X							
BOMBS *										
TORPEDOES *								X	X	
GUNS										
LASERS	X									

* NUCLEAR OR NON-NUCLEAR WARHEADS

FOR OFFICIAL USE

ATTACK WEAPON(S)	FORCE DEFENDED	CARRIER TASK FORCE	WITH AMPHIBS	WITH SSNS	SURFACE TASK GROUP	WITH AMPHIBS	WITH SSNS	WITH SCS	SSNS	UNREP/ CONVOYS
MISSILES *										
BALLISTIC	X									
AIR		X					X			
SURFACE		X		X			X			
SUBS		X	X				X			
WITH OUTSIDE GUIDANCE			X							
BOMBS *										
TORPEDOES *								X	X	
GUNS										
LASERS	X									

* NUCLEAR OR NON-NUCLEAR WARHEADS
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SUMMARY OF PROBABLE TRENDS

1. MORE COORDINATED ACTION
BETTER COMMAND & CONTROL
INTERNAL
EXTERNAL
DEVELOP TACTICS ON STRENGTHS & WEAKNESSES
2. BETTER RECONNAISSANCE
INTERNAL
EXTERNAL
3. REDUCE REACTION TIME
ESPECIALLY IN SURPRISE CASE
4. MORE VF
CV
SCS
5. ELECTRONIC CONFUSION OF MISSILE
TARGET SELECTION
6. ACOUSTIC CONFUSION FOR SSGN
7. MISSILE POINT DEFENSE SYSTEMS
8. ROLE OF SURFACE FORCES ?

GA73-145.10

VADM TURNER

7/26/73

**SURFACE-LAUNCHED MISSILES vs CARRIER TASK FORCE
WITH AMPHIBS & SSN s**

SCENARIO

IC NATO PROBE
ID SUPPORT ALLY

FORCES

U.S.

2 CV, 12 ESCORTS, 4 SSN,
6 AMPHIBS, 2 VP

USSR

1 CHG, 3 DLGM,
6 DDG, 3 SSGN,
8 SS/SSN

ASSUMPTION: NO SURPRISE ATTACK

ISSUES

1. RECONNAISSANCE
SATELLITES / U-2's / RPV's / RA-5's / E-2's
2. PLATFORM KILL
SSN - ASCM NECESSARY ?
VA -
WEAPON ?
SURVIVABILITY ?
3. POINT DEFENSE

**DETECTION - E-2 / RADAR / ESM
REACTION TIME**

SURFACE-LAUNCHED MISSILES vs SURFACE
TASK GROUP WITH SCS

SCENARIO

ID SUPPORT ALLY
II 3rd COUNTRY WITH USSR WEAPONS

FORCES

U.S.

ENEMY

1 SCS, 1 DLG, 2 PF

4 KOMARS
2 SAMLET SHORE
BATTERIES

ASSUMPTIONS: SURPRISE ATTACK

ISSUES

1. DETECTION OF PLATFORM

HS -

SONOBUOYS
RADAR

2. ATTACK OF PLATFORM

VTOL - REACTION TIME ?
WEAPON ?

HARPOON -

RANGE

LAMPS ASSIST

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ATTACK WEAPON(S)	FORCE DEFENDED									
	CARRIER TASK FORCE		WITH AMPHIBS		WITH SSN _s		SURFACE TASK GROUP		WITH AMPHIBS	
MISSILES *										
BOMBS *										
TORPEDOES *										
GUNS										

* NUCLEAR OR NON-NUCLEAR WARHEADS

ATTACK WEAPON(S)	FORCE DEFENDED						
	CARRIERS	AMPHIBS	MISSILE ESCORTS	GUN ESCORTS	SUBMARINES	UNREP SHIPS OR MERCHANT SHIPPING	
MISSILES							
BOMBS							
TORPEDOES							
GUNS							

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SCENARIOS
(IMPACT ON QUANTITY & QUALITY OF OPPOSITION)

I U.S. vs USSR

***II U.S. vs 3rd COUNTRY WITH WEAPONRY
SUPPLIED BY USSR/CHINA***

III U.S. vs 3rd COUNTRY

SCENARIOS

I U.S. vs USSR

A. STRATEGIC NUCLEAR WARFARE

I. PERCEIVED DETERRENCE

B. FULL SCALE NATO WAR

C. PARTIAL NATO PROBE

e.g. NORTHERN NORWAY

e.g. ICELAND

D. SUPPORT OF AN ALLY

e.g. ISRAEL

I. PERCEIVED CONVENTIONAL DETERRENCE

II U.S. vs 3rd COUNTRY WITH USSR WEAPONRY

e.g. KOREA

e.g. EGYPT

A. PERCEIVED DETERRENCE / SUASION

III U.S. vs 3rd COUNTRY

e.g. LIBYA

e.g. SAUDI ARABIA / KUWAIT

A. PERCEIVED DETERRENCE / SUASION

BALLISTIC MISSILE vs CARRIER TASK FORCE

SCENARIO

- IA STRATEGIC NUCLEAR WARFARE**
- IB FULL NATO WAR**

FORCES TOTAL

ISSUES

- 1. MISSILE CAPABILITIES**
 - TARGETING & ID PROBLEMS**
 - RANGE FEASIBILITY?**
 - NON-NUCLEAR FEASIBILITY?**
- 2. WARNING -ICBM NETWORK?**
 - WARNING -RADAR CAPABILITIES**
 - WARNING -ECM CAPABILITIES**
- 3. DESTRUCTION**
 - NUCLEAR WARHEADS**

AIR LAUNCHED MISSILES vs CARRIER TASK FORCE

SCENARIO -
IC NATO PROBE
ID SUPPORT OF ALLY

FORCES -

U. S.
2CV, 12 ESCORTS, 6 AMPHIBS,
2VP, 4 SSNS

USSR
20 BADGERS

ASSUMPTION -
NO SURPRISE ATTACK

ISSUES:

1. # VF
DECK LOADING
CV'S
2. ELECTRONIC CONFUSION
ELECTRONIC MANIPULATION
3. FEASIBILITY OF AREA MISSILE DEFENSE

FOR OFFICIAL USE

ATTACK WEAPON(S)	FORCE DEFENDED									SCENARIOS
	CARRIER TASK FORCE	WITH AMPHIBS	WITH SSNS	SURFACE TASK GROUP	WITH AMPHIBS	WITH SSNS	WITH SCS	SSNS	UNREP/ CONVOYS	
MISSILES *										IA STRATEGIC NUCLEAR
BALLISTIC	IA IB									IAI PERCEIVED DETERRENCE
AIR		IC ID					ID II III			IB FULL NATO
SURFACE		IC ID	IC ID	ID II III			ID II III			IC NATO PROBE
SUBS		IC ID	IC ID							ID SUPPORT ALLY
WITH OUTSIDE GUIDANCE			IC ID							IDI PERCEIVED DETERRENCE
BOMBS *										II 3RD COUNTRY- USSR
TORPEDOES *								IB	IB	WEAPONRY
GUNS										IIA PERCEIVED DETERRENCE
LASERS	IB IC ID									III 3RD COUNTRY
										IIIA PERCEIVED DETERRENCE

* NUCLEAR OR NON-NUCLEAR WARHEADS

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ATTACK WEAPON(S)	FORCE DEFENDED	CARRIER TASK FORCE	WITH AMPHIBS	WITH SSNS	SURFACE TASK GROUP	WITH AMPHIBS	WITH SSNS	WITH SCs	SSNS	UNREP/ CONVOYS	SCENARIOS
MISSILES *											IA STRATEGIC NUCLEAR
BALLISTIC	IA IB										IAI PERCEIVED DETERRENCE
AIR		IC ID					ID II III				IB FULL NATO
SURFACE		IC ID	IC ID	ID II III			ID II III				IC NATO PROBE
SUBS		IC ID	IC ID								ID SUPPORT ALLY
WITH OUTSIDE GUIDANCE			IC ID								IDI PERCEIVED DETERRENCE
BOMBS *											II 3RD COUNTRY- USSR WEAPONRY
TORPEDOES *									IB	IB	IIA PERCEIVED DETERRENCE
GUNS											III 3RD COUNTRY
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ATTACK WEAPON(S)	FORCE DEFENDED	CARRIER TASK FORCE	WITH AMPHIBS	WITH SSNS	SURFACE TASK GROUP	WITH AMPHIBS	WITH SSNS	WITH SCS	SSNS	UNREP/ CONVOYS
MISSILES *										
BALLISTIC	X									
AIR		X					X			
SURFACE		X		X			X			
SUBS		X	X				X			
WITH OUTSIDE GUIDANCE			X							
BOMBS *										
TORPEDOES *								X	X	
GUNS										
LASERS	X									

* NUCLEAR OR NON-NUCLEAR WARHEADS

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ATTACK WEAPON(S)	FORCE DEFENDED	CARRIER TASK FORCE	WITH AMPHIBS	WITH SSNS	SURFACE TASK GROUP	WITH AMPHIBS	WITH SSNS	WITH SCS	SSNS	UNREP/ CONVOYS
MISSILES *										
BALLISTIC	X									
AIR		X					X			
SURFACE		X		X			X			
SUBS		X	X				X			
WITH OUTSIDE GUIDANCE			X							
BOMBS *										
TORPEDOES*								X	X	
GUNS										
LASERS	X									

* NUCLEAR OR NON-NUCLEAR WARHEADS

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ATTACK WEAPON(S)	FORCE DEFENDED	CARRIER TASK FORCE	WITH AMPHIBS	WITH SSNS	SURFACE TASK GROUP	WITH AMPHIBS	WITH SSNS	WITH SCS	SSNS	UNREP/ CONVOYS
MISSILES *										
BALLISTIC	X									
AIR		X					X			
SURFACE		X		X			X			
SUBS		X	X				X			
WITH OUTSIDE GUIDANCE			X							
BOMBS *										
TORPEDOES *								X	X	
GUNS										
LASERS	X									

* NUCLEAR OR NON-NUCLEAR WARHEADS

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ATTACK WEAPON(S)	FORCE DEFENDED									SCENARIOS
	CARRIER TASK FORCE	WITH AMPHIBS	WITH SSNS	SURFACE TASK GROUP	WITH AMPHIBS	WITH SSNS	WITH SCS	SSNS	UNREP/ CONVOYS	
MISSILES *										IA STRATEGIC NUCLEAR IAI PERCEIVED DETERRENCE IB FULL NATO IC NATO PROBE ID SUPPORT ALLY IDI PERCEIVED DETERRENCE II 3RD COUNTRY- USSR WEAPONRY IIA [†] PERCEIVED DETERRENCE III 3RD COUNTRY IIIA PERCEIVED DETERRENCE
BALLISTIC	IA IB									
AIR		IC ID					ID II III			
SURFACE		IC ID	IC ID	ID II III			ID II III			
SUBS		IC ID	IC ID							
WITH OUTSIDE GUIDANCE			IC ID							
BOMBS *										
TORPEDOES *								IB	IB	
GUNS										
LASERS	IB IC ID									

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ATTACK WEAPON(S)	FORCE DEFENDED								SCENARIOS
	CARRIER TASK FORCE	WITH AMPHIBS	WITH SSNS	SURFACE TASK GROUP	WITH AMPHIBS	WITH SSNS	WITH SCS	SSNS	
MISSILES *									IA STRATEGIC NUCLEAR
BALLISTIC	IA IB								IAI PERCEIVED DETERRENCE
AIR		IC ID				ID II III			IB FULL NATO
SURFACE		IC ID	IC ID	ID II III		ID II III			IC NATO PROBE
SUBS		IC ID	IC ID						ID SUPPORT ALLY
WITH OUTSIDE GUIDANCE			IC ID						IDI PERCEIVED DETERRENCE
BOMBS *									II 3RD COUNTRY- USSR WEAPONRY
TORPEDOES *									IIA [†] PERCEIVED DETERRENCE
GUNS								IB IB	III 3RD COUNTRY
LASERS	IB IC ID								IIIA PERCEIVED DETERRENCE

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ATTACK WEAPON(S)	FORCE DEFENDED	CARRIER TASK FORCE	WITH AMPHIBS	WITH SSNS	SURFACE TASK GROUP	WITH AMPHIBS	WITH SSNS	WITH SCS	SSNS	UNREP/ CONVOYS
MISSILES *										
BALLISTIC	X									
AIR		X					X			
SURFACE		X		X			X			
SUBS		X	X				X			
WITH OUTSIDE GUIDANCE			X							
BOMBS *										
TORPEDOES *								X	X	
GUNS										
LASERS	X									

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ATTACK WEAPON(S)	FORCE DEFENDED									SCENARIOS
	CARRIER TASK FORCE	WITH AMPHIBS	WITH SSNS	SURFACE TASK GROUP	WITH AMPHIBS	WITH SSNS	WITH SCS	SSNS	UNREP/ CONVOYS	
MISSILES *										IA STRATEGIC NUCLEAR
BALLISTIC	IA IB									IAI PERCEIVED DETERRENCE
AIR		IC ID					ID II III			IB FULL NATO
SURFACE		IC ID	IC ID	ID II III			ID II III			IC NATO PROBE
SUBS		IC ID	IC ID							ID SUPPORT ALLY
WITH OUTSIDE GUIDANCE			IC ID							IDI PERCEIVED DETERRENCE
BOMBS *										II 3RD COUNTRY- USSR WEAPONRY
TORPEDOES *										IIA ¹ PERCEIVED DETERRENCE
GUNS										III 3RD COUNTRY
LASERS	IB IC ID									IIIA PERCEIVED DETERRENCE

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ATTACK WEAPON (S)	FORCE DEFENDED	CARRIER TASK FORCE WITH AMPHIBS WITH SSNS	SURFACE TASK GROUP WITH AMPHIBS WITH SSNS	SSNS	UNREP / CONVOYS	SCENARIO
MISSILES						IA STRATEGIC NUCLEAR
BALISTIC	IA IB					IB FULL NATO IC NATO PROBE ID SUPPORT ALLY
AIR		IC ID		ID IDI IIA		IDI PERCEIVED DETERRENCE
SURFACE / SUBS		IC ID	IC ID	ID IDI IIA		II 3RD COUNTRY - USSR WEAPONRY
WITH OUTSIDE GUIDANCE			IC ID			IIA PERCEIVED DETERRENCE
BOMBS						III 3RD COUNTRY
TORPEDOES					IB IB	IIIA PERCEIVED DETERRENCE
GUNS						
LASERS	IB IC ID					

FOR OFFICIAL USE

ATTACK WEAPON (S)	FORCE DEFENDED	CARRIER TASK FORCE WITH AMPHIBS WITH SSNS	SURFACE TASK GROUP WITH AMPHIBS WITH SSNS WITH SCS	SSNS	UNREP/ CONVOYS
MISSILES	2				
BALISTIC	X				
AIR		X		X	
SURFACE / SUBS		X	X	X	
WITH OUTSIDE GUIDANCE			X		
BOMBS					
TORPEDOES				X	X
GUNS					
LASERS	X				

	CARRIERS	AMPHIBS	MISSILE ESCORTS	GUN ESCORTS	SUBMARINES	UNREP SHIPS OR MERCHANT SHIPPING
MISSILES						
BOMBS						
TORPEDOES						
GUNS						

	CARRIER TASK FORCE WITH AMPHIBS WITH SSN's										SURFACE TASK GROUP WITH AMPHIBS WITH SSN's WITH SEA CONTROL SHIP SSN's										UNREP GROUP OR CONVOY									
MISSILES *																														
BOMBS *																														
TORPEDOES *																														
GUNS																														

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<div> <div>FORCE DEFENDED</div> <div>ATTACK WEAPON(S)</div> </div>	CARRIER TASK FORCE								SURFACE TASK GROUP		UNREP GROUP OR CONVOY	
	WITH AMPHIBS		WITH SSN's		WITH AMPHIBS		WITH SSN's		SSN's		SEA CONTROL SHIP	
MISSILES *												
BALLISTIC												
AIR LAUNCHED												
SURFACE/SUB LAUNCHED												
WITH OUTSIDE GUIDANCE												
BOMBS *												
TORPEDOES *												
GUNS												
LASERS												

* NUCLEAR OR NON-NUCLEAR WARHEADS